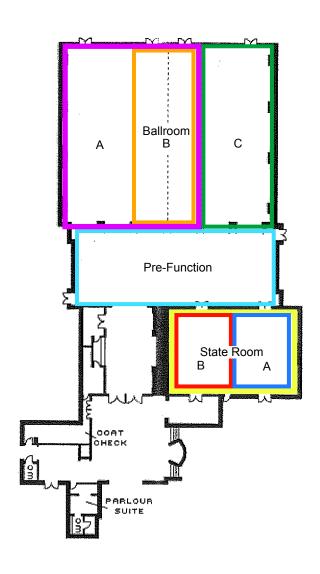
## **FOX Financial Executives Forum**

In Pursuit of the Well-Run Family Office



1.1.40		
ursday, July 19		
REGISTRATION / NETWORKING BREAKFAST	7:30 a.m.	Ballroom C
WELCOME		
Alexandre Monnier, FOX	8:30 a.m.	Ballroom A&B
TAX AND ESTATE PLANNING UPDATE		
Susan von Hermann, Schiff Hardin	8:45 a.m.	Ballroom A&B
LEGISLATIVE UPDATES FROM OUR NATION'S		
Jeff Cook, Policy and Taxation Group	9:45 a.m.	Ballroom A&B
NETWORKING BREAK	10:30 a.m.	Ballroom Foyer
GOOD-BYE TAX SHANGRI-LA?		
Mark Blumenthal, Blackman Kallick Plante Moran	10:45 a.m.	Ballroom A&B
BUSINESS CONTINUITY IN THE WORLD OF		
FECHNOLOGY Jeremy Kahn, Hartz Mountain Industries	11:30 a.m.	Ballroom A&B
UNCH		Ballroom C
FINANCIAL EXECUTIVE DIALOGUE  Business Continuity	1.30 p.m.	Ballroom B
Human Resources		State A
Family Continuity		State B
BREAK	2:45 p.m.	Ballroom Foyer
SOING BEYOND THE TRADITIONAL		-
QUARTERLY FINANCIAL REPORT		
Heather Asher, FOX		
Mike Madigan, Advent Software, Inc.  W. Jackson Parham, Jr., Eton Advisors, L.P.	3:00 p.m.	Ballroom A&B
HUMAN RESOURCES CHALLENGES		
Karen Rush, FOX Bonnie Gauger, Johnson Keland Management, Inc.		
Shannon Zur, Vogel Consulting	4:00 p.m.	Ballroom A&B
CLOSING REMARKS	5:00 p.m.	Ballroom A&B
ADJOURNMENT	5:15 p.m.	Ballroom A&B

## Four Seasons Hotel Chicago 8th Floor



□ 7/18	State Room	vveicome Reception
<b>7/19</b>	Ballroom A&B	General Session
<b>7/19</b>	Ballroom B	<b>Business Continuity Dialogue</b>
<b>7/19</b>	State Room A	Human Resources Dialogue
<b>7/19</b>	State Room B	Family Continuity Dialogue
<b>7/19</b>	Ballroom C	Lunch
7/19	Pre-Function	Exhibitors

## 2012 FOX Member Events - Global



Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec
								I		
		FOX Wealth Advisor Forum Apr 16-18 Miami	FOX Investment Forum May 3-4 New York City		Executives Forum Jul 18-19			FOX Fall Forum Oct 22-24 Chicago		
ational Prod	rams and W		,							
Family Office 101 Feb 21-23	Grantors, Trustees and						Succession Sep 10-12 New York City  Wealth Advisor Master Class Sep 12-14	CHICAGO ROOTH TO Private Wealth Management Course Chicago Oct 30-Nov 2	Grantors, Trustees and Beneficiaries Workshop Nov 28-29 New York City	
*							New Tork City			
Special Tele- conference CFTC Feb 24			Investment Consultants/ Outsourced CIO's May 9						Nov 7	
		FOV D	DTC.		1	TDD		TDD		
		on Governance Apr 4	Directed Trusts May 23		Captives		Wealth Advisor			
perations and Tec		,								
	Family Office Compensation Mar 28	FOX Program on MFO Servicing Apr 25		on Financial			Sep 19			<b>TBD</b> Dec 5
and Governance										
				Entrepreneurial Spirit and Skills				Oct 17		TBD Dec 12
Council Feb 23-24 Fort Lauderdale	<b>Council</b> Mar 5-6 San Diego		Investment Council May 14-15 New York City		Executive Council	Council	Council Sep 12-13 Dayton	<b>Council</b> Oct 17-18 New York City	Owner/Operator Council Nov 14-15 San Antonio	
Executive Council Feb 29-Mar 1 Atlanta	Mar 6-7 New York City Executive Council		Council May 16-17 New York City				<b>Council</b> Sep 19-20 Chicago	Council Oct 2-3		
	New York City		Council May 22 New York City				International			
	ational Prog Family Office 101 Feb 21-23 Miami  Special Tele- conference CFTC Feb 24  ation  2012 Estate Planning Update Feb 8  perations and Tec  and Governance  Sr. Management Council Feb 23-24 Fort Lauderdale Financial Executive Council Feb 23-24 Fort Lauderdale Financial Executive Council Atlanta	Actional Programs and V  Family Office 101 Feb 21-23 Miami  Special Teleconference CFTC Feb 24  Action  2012 Estate Planning Update Feb 8  Perations and Technology  Family Office Compensation Mar 28  Action  Special Teleconference CFTC Feb 24  Action  Business Owner Council Mar 28  Action  Sr. Management Council Feb 23-24 Fort Lauderdale Fort Lauderdale Financial Feb 23-24 Fort Lauderdal	FOX Wealth Advisor Forum Apr 16-18 Miami  ational Programs and Workshops*  Family Office 101 Feb 21-23 Miami  Special Teleconference CFTC Feb 24  ation  2012 Estate Planning Update Feb 8  Operations and Technology  Family Office Compensation Mar 28  Poperations and Technology  Fox Program on Governance Apr 4  Operations and Technology  Fox Program on MFO Servicing Apr 25  and Governance  Sr. Management Council Feb 23-24 Fort Lauderdale  Financial Executive Council Feb 29-Mar 1 Atlanta  V.S. MFO Council Mar 6-7 New York City Executive Council Mar 14-15 New York City Global Family	FOX Wealth Advisor Forum Apr 16-18 Miami	FOX Wealth Advisor Forum Apr 16-18   May 3-4   New York City	FOX Wealth Advisor Forum Apr 16-18 New York City  ational Programs and Workshops*  Family Office Inandian Sending Update Feb 21-23 Chicago  Fox Program on Governance Apr 4  Apr 25-18  Trustees and Beneficiaries Workshop Mar 27-28  Chicago  Investment Consultants/ Outsourced Clo's May 9  ation  FOX Program on Governance Apr 4  Apr 25  FOX Financial Executive Forum Jul 18-19  Fox Financial Executive Council May 14-15  New York City  Financial Executive Council May 14-15  New York City  Financial Executive Forum May 3-4  Investment Consultants/ Outsourced Clo's May 9  FOX Program on Governance Directed Trusts May 23  FOX Program on	FOX Wealth Advisor Forum May 3-4 New York City  attional Programs and Workshops*  Family Office 101 Grantors, Feb 21-23 Chicago  Milami  Special Teleconference CFTC Feb 24 Chicago  FOX Program on Governance Planning Update Feb 28 May 28  Special Teleconference CFTC Feb 24 Chicago  FOX Program on Governance Planning Update Feb 28 May 28  See Compensation Mar 28  Sr. Management Council Mar 28  Sr. Management Council Feb 29-May 10 San Diego  Fox Program on MFO Servicing May 14-15 New York City San Diego  Fox Financial Executive Council May 16-17 New York City San Diego  Financial Executive Council May 16-17 New York City See Council May 16-18 New York City See Council May	FOX Wealth Advisor Forum April 6-18 Main 18 POX Investment April 6-18 Main 18 New York City  ational Programs and Workshops*  Family Office 10 Grantors. Feather Advisor Forum May 3-4 New York City  Family Office 10 Grantors. Feather Advisor Feather April 18-19 May 16-17 New York City  Special Telecord Council Kara 22-28 Chicago  FOX Program on Governance April 19-19 May 23 May 25 May 26 May 26 May 26 May 26 May 26 May 27 May	FOX Wealth Advisor Forum Advisor Advisor Forum Advisor Advisor Manal Beneficiaries Advisor Manal Beneficiaries Advisor Manal Beneficiaries Advisor Manal Beneficiaries Advisor Manal Program on Governance Agr. 4   Special Teleconference CFTC Fig. 12 / 12 / 12 / 12 / 12 / 12 / 12 / 12	FOX Financial Executivus Forum Apr 16-18 May 3-4 Mania May 16-18 May 18-19 May 3-4 Mania May 16-18 May 3-4 Mania May 16-18 May 3-4 Mania May 16-18 May 3-4 Mania May 18-19 May 18-19 May 3-4 Mania May 18-19 M

## 2012 FOX Member Events - Global

July 13, 2012 Family Office Exchange.

Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec
Wealth A	dvisor Briefi	ngs*	ı	1		1				ı	
				Advisor Briefing	FOX Wealth Advisor Briefing Jun 21 New York City	FOX Wealth Advisor Briefing Jul 12 Chicago		FOX Wealth Advisor Briefing Sep 13 New York City  FOX Wealth Advisor Briefing Sep 25 Philadelphia			
Regional	Regional Member Events*										
					Regional Member Event Jun 20 New York City			Regional Member Event Sep 12 New York City			

## FOX Educational Programs – 2012



FOX workshops provide a unique hands-on learning experience. Designed for in-depth exploration of relevant topics, participants will develop a plan of action as they problem solve with peers and the experts.



## Family Leadership Succession: Developing a Roadmap for Successful Leadership Transition September 10-12, New York, NY

The single greatest challenge for families of wealth is managing a successful family leadership transition. In this workshop you will hear how leadership succession is a process and not an event. Participants will learn how to use skills profiling to identify future leaders who have a greater chance of success and to engage owners in the succession conversation.

With guidance from experts in the field and input from your peers, you will develop a custom timeline and next steps for succession planning in your family business, family council, family office, and/or family foundation.

Recommended for: Family members and their trusted advisors.

#### **FOX Wealth Advisor Master Class**

#### September 12-14, New York, NY

FOX Wealth Advisor Master Class - the latest in an ongoing series of workshops designed specifically to meet educational needs expressed by FOX members and the wealth advisor community, examines what it takes to run a successful MFO as well as precisely what steps to take - knowledge essential in deciding whether and how to launch an MFO.

Recommended for: Individuals and firms who are looking to continue to increase the level of sophistication and adhere to best practices when managing their wealth advisory firms. This workshop is also recommended for new employees of established firms.

## Grantors, Trustees and Beneficiaries: A New Look at Roles and Responsibilities November 28-29, New York, NY

This workshop looks at the role of the trustee – their fiduciary expectations and requirements and the bounds of their authority – from multiple perspectives. Expert speakers will review best practices in trust administration and discuss strategies to help trustees and beneficiaries work together more effectively.

Recommended for: Wealth owners, single-family office executives and qualified multi-family offices.

For additional information, please contact workshops@familyoffice.com.

June 29, 2012



## FOX Fall Forum Chicago October 22-24, 2012

The FOX Fall Forum is our premier conference, open to all FOX members and by invitation to select individuals who are not members. Held annually in Chicago, the FOX Fall Forum provides an opportunity for wealth owners, family office professionals, and wealth advisors to hear from the industry's leaders on current trends and meet in peer groups to discuss practical solutions to the challenges they face.



Visit www.familyoffice.com for more information.

## The FOX Council Membership



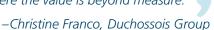
# The highest level of engagement, where the real work gets done.

FOX Councils are private networks of close peers working together to advance their professional development and to solve the unique challenges they face in their management of private wealth.

There are nine Councils, each a carefully composed group of compatible and complimentary professionals who do the same work and face the same challenges. The full list of Councils appears to the right.



"This [Council] is the sweet spot for FOX. This is where the value is beyond measure."



#### **Your Experience**

The Council experience brings you a highly customized interaction with your peers that is based on member-driven issues. Frequency and structures of the meetings vary from Council to Council but may include:

- Large and small group discussions facilitated by FOX senior staff on topics of critical interest
- On-site visits to peer offices that broaden participant's understanding of opportunities within their own offices
- Meeting industry leaders (Family Members) that share their perspectives about the family's past and future
- Best practice case studies such as training next generation leaders, technology solutions, and investment manager selection
- Presentations by expert speakers, as desired at the invitation of the group
- Insider perspectives on family philanthropic passions and the impact the family is bringing to their local and global communities

All council members receive the full benefits of FOX membership plus priority access to benchmarking and survey results and a dedicated senior relationship manager.

"Participating in the U.S. Executive Council has been a highlight of my 10 year+ FOX membership. I greatly look forward to the meetings and I heartily recommend membership in a FOX Council. It is the perfect way to get to know your closest peers and develop mutually beneficial relationships."

-Galen Oelkers, The Zeist Company, LLC

#### **FOX Councils**

- FOX Executive Council<sup>™</sup>
   Family Office CEOs overseeing U.S. multi generational family offices
- FOX Senior Management Council™

Family Office COOs and experienced Executives overseeing U.S. multi generational family offices

- FOX Investment Council<sup>™</sup>
   Executives and Owners responsible for overseeing the family investment program
- FOX Business Owner Council<sup>TM</sup>
   Family Office Executives managing
   a family office for a family that still
   owns the core business
- FOX Financial Executive Council™

Family Office Financial Executives (CFOs, Controllers, Tax Managers) in a family office

 FOX Owner/Operator Council™

Family members who oversee the operation of their family's office

- FOX Global Family Council<sup>TM</sup>
   Family Office CEOs and Wealth Owners overseeing a multi generational, multi national family office
- FOX Multi-Family Office Council™

Multi-Family Office Executives overseeing strategic business decisions and client service delivery

FOX Thought Leaders Council<sup>™</sup>
 Multi-disciplinary panel of leading
 advisors exploring key challenges in
 wealth management



### Refer a Peer

Do you know someone who could benefit from FOX the way you do?

Please note that FOX will not contact these individuals without speaking to you first.

Your Name	Organization		Phone
Peer Name		Title	
Company Name			
Peer Name		Title	
Peer Name		Title	
Company Name			
Г <u>-</u>		I	
Peer Name		Title	
Company Name			

Thank you!

# Family Office Exchange Publications and Research



Central to the FOX mission is the study of issues and concerns that members face in leading their families, managing their investments, and operating their offices. These are the most recent FOX research studies by topic.

#### **Investing**

Wealth Trends™: 2011 FOX Investment Survey Results

Selecting the Right Wealth Advisor

Investing Amid Uncertainty

Securing the Future: Managing Threats and Opportunities through Effective Risk Planning

Rethinking Investment Risk Management

#### **Single Family Office Operations**

FOX Insights: New Thinking in Family Wealth

FOX Briefing: 2012 Salary Increases and Bonuses

Recasting the Central Role of the Family Office

as Risk Manager

The Missing Piece: Uncovering the Cost of External Investment Services

The Cost of Complexity: Understanding Family Office Costs

Innovating to Survive and Thrive: Meeting the Challenge of Small Family Office Sustainability

How Wealth Owners Measure Value: Evaluating the Performance of Your Wealth Advisor or Family Office

Selecting the Right Wealth Advisor

Best Practices in Reporting Toolkit

Insurance Matters: The Case for Strategic Insurance Planning

Investing in the Future: A Look Inside the Small Family Office

FOX Technology Guide

U.S. Family Office Primer: Purposeful Management of Family Wealth

Global Family Office Primer: Purposeful Management of Family Wealth

#### **Family Governance**

Preparing the Next Generation for the Responsibilities of Ownership

#### **April 2012**

Securing the Future: Managing Threats and Opportunities through Effective Risk Planning

The Challenges of Shared Ownership

#### **Multi-Family Office Operations**

Enhancing the Client Service Experience

The Enterprise Sales Process: Best Practices in Business Development

How Wealth Owners Measure Value: Evaluating the Performance of Your Wealth Advisor or Family Office

Selecting the Right Wealth Advisor

Best Practice in Reporting Toolkit

Insurance Matters: The Case for Strategic Insurance Planning

Standing Out in the Crowd: Strategies for Marketing and Leveraging Relationships

Pricing for Profitability: Pricing Practices in an Evolving Ultra-Wealth Marketplace

The Enduring Enterprise: Building a Sustainable Wealth Advisory Business

#### **Family Business**

Taking Care of Business: Case Examples of Separating Personal Wealth Management from the Family Business

Boundaries that Matter: Managing Family Assets Separately from the Family Business - SFO Solution

Protecting the Future: Managing Family Wealth Separately from the Family Business - MFO Solution

#### **Wealth Owner Education**

Family Education Toolkit

Preparing the Next Generation for the Responsibilities of Ownership

U.S. Family Office Primer: Purposeful Management of Family Wealth

Global Family Office Primer: Purposeful Management of Family Wealth