October 7, 2024

Member Town Hall

Q3'24 FOX Member Town Hall



Today's Agenda

- > Welcome
- Family Forum Preview
- > Highlights from Building an Enduring Enterprise Family Workshop
- E-Learning Opportunities
- First In Person Technology Showcase
- > Q4 into 2025 Events
- > Open Dialogue



Family Forum

Oct. 28-30, 2024 Atlanta, GA

Register at: familyoffice.com/FF24



What is Your Superpower? Empowering Individuals and Family Members to Achieve Their Purpose



John K. Coyle

Design Thinking Expert, Olympic Medalist, and Emmy Award Winner

FEATURED SESSION

Navigating the Artificial Intelligence Frontier



Dave Blundin Founder, Exponential Ventures



Women in Wealth: Shaping the Future of the Industry



Katherine Dunlevie Family Office Executive



Amy Hart Clyne Chief Knowledge & Learning Officer, Pitcairn



Lindsay Jackson

Senior Director of Family Services, AMB Group, LLC

Kim Kamin

Partner, Chief Wealth Strategist, Gresham Partners, LLC



Michelle Langdon Co-founder, Wellth Works

FEATURED PANEL

The 10x10 Learning Roadmap: A Framework to Help Families Flourish



Stacy Allred

Managing Director, Head of Family Engagement and Governance, J.P. Morgan Wealth Management



Joan DiFuria

Co-Directors, Money, Meaning, & Choices Institute



Stephen Goldbart

Co-Directors, Money, Meaning, & Choices Institute

The Enterprise Family Journey: Proven Strategies to Align Family Goals Across Generations



Sara Hamilton

Founder, FOX and Family Enterprise Advisors



Margaret Vaughan Cox

Founder, MCV Consulting and Family Enterprise Advisors

BUILD AN ENTERPRISE FAMILY TO LAST

PROVEN STRATEGIES TO THRIVE ACROSS GENERATIONS

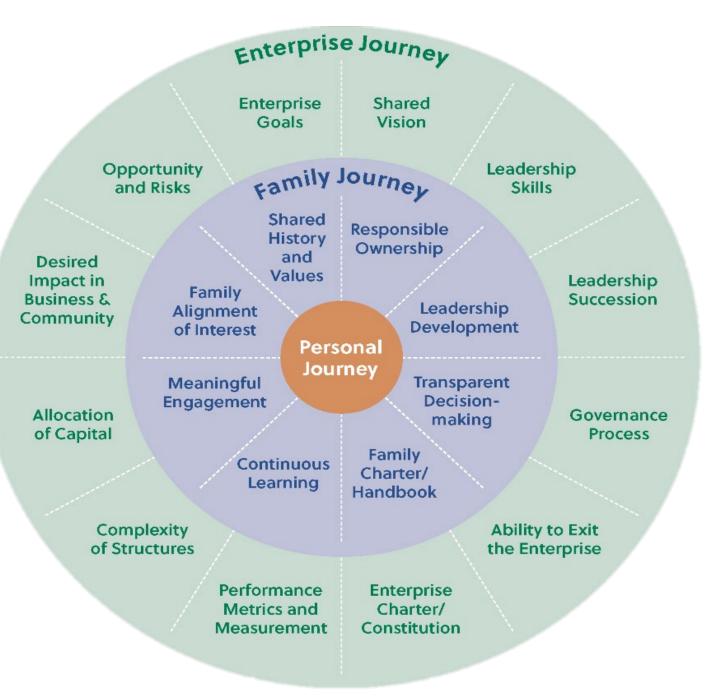


"Preserving the family in the midst of wealth is far more difficult than preserving the wealth."

3 Stages in the Plan:

Where We Are Now Where We Want To Go

How We Plan To Get There



MILESTONE 8

Current Generational Bridge Impacts Family Goals

1st GENERATION

Family Roles

- Originates the dream
- Creates a vision

Motivators

Entrepreneurship

Motivators

Diversity

Flexibility

Consensus

Family legacy

- Individuality

Generational Challenges

- Letting go of operational control
- Passing leadership to the next generation
- Letting children struggle
- Designing a philanthropic mission
- Creating an enduring legacy
- Educating the next generation
- Control
- Risk-taking

2nd GENERATION

Family Roles

- Continues family Enterprise
- Develops a framework
- Risk avoidance for family governance Equality

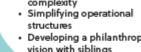
Generational Challenges

- Living in the shadow of a successful entrepreneur
- Sharing ownership and/or control with siblings
- Inheriting/living with financial complexity

Motivators

 Duty to Founder Independence

- Simplifying operational
- Developing a philanthropic vision with siblings



An essential part of assessing where the family wants to go is to understand where they are in the evolution of generations. In the diagram, you will see there are patterns common to each generation which are remarkably universal. While strategies for dealing with generational challenges will vary by culture and family history, it is very helpful to understand these patterns and discuss how they inform the family's experiences. Different sets of goals and challenges await a family as it crosses each generational bridge.

For instance, as the family crosses the first bridge from Founder to Siblings, the founder must learn how to share control, and siblings must develop a model for assuming control and reaching consensus despite their differences. As the journey continues across the bridge from Siblings Consensus to Cousins Consortium, siblings will need to shift from a branchcentric orientation to an allegiance to the whole, and cousins will need to find effective ways to collaborate with increased numbers and diversity.

When the family reaches the bridge from Cousins Consortium to Cousins Federation, the large extended family will need to find ways to remain unified around shared interests. At each generational stage, the family will engage in a thoughtful process to answer the questions addressed earlier, "Do we want to stay together and why?" and identify shared goals that will guide them into the next generation.

Knowing what the family values most about the Enterprise and which generational bridge they are standing on will help the group define the collective goals they hope to accomplish together.

Case Study

A business founder that had been active in direct investing since she sold her first successful business had a high tolerance for risky venture investments. She had put trusts in place for her children and grandchildren before the business was sold that provided lifetime financial security for the children and grandchildren. But as the younger generations became adults, and more spouses were brought into the discussion, the appetite for risk-taking shifted for some of the children and grandchildren. They didn't have the business experience of the matriarch, and they felt unprepared to manage investments in early stage companies.

As the founder planned her retirement, she wondered what degree of complexity the family could manage without her, and how the investment should be structured. To relieve the anxiety that was growing in the family, the founder decided to sell the direct investments before she retired, and she restructured her family assets into an investment partnership that could be managed by professionals using a traditional asset allocation model to diversify risk, much like an endowment model for investing.

Gen 3 was relieved by this decision, and eager to learn how to oversee an investment portfolio of public securities where they were not personally responsible for making sophisticated investment decisions.

staying together

legacy family

3rd GENERATION

representative

diversity among

Generational Challenges

Living up to the family legacy

Developing a new vision for

Balancing nuclear family and

 Collaborating with cousins with diversity of views, geographic

governance

Accomodates

cousins

distances

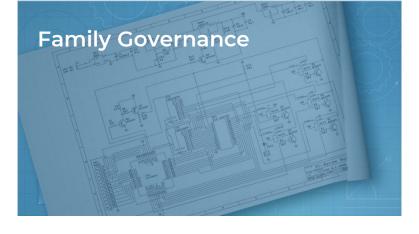
Family Roles

Refines

PART 1: The Family Journey

E-learning





Family Office

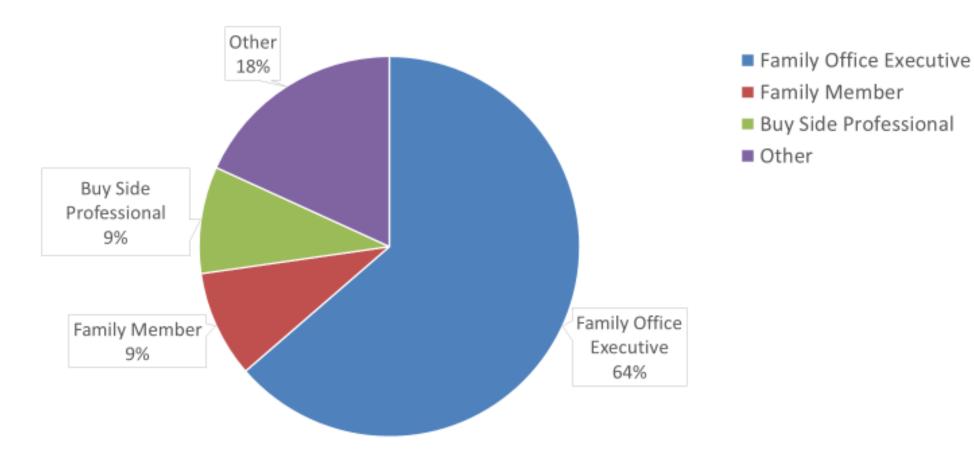
Exchange



START MODULE



2024 FOX Technology Showcase - ATTENDEES





2024 FOX Technology Showcase - SAMPLE COMMENTS ABOUT DEMONSTRATIONS – "Was this event helpful for you and your organization?"

"Yes. I could not attend to all Demos, but the ones I went to were helpful. Demos gave me a better idea of what is out there, and how that might help us improve our current way of doing things"

"Yes! It was terrific to meet such a variety of technology firms to understand their specific capabilities and expertise all in one place."

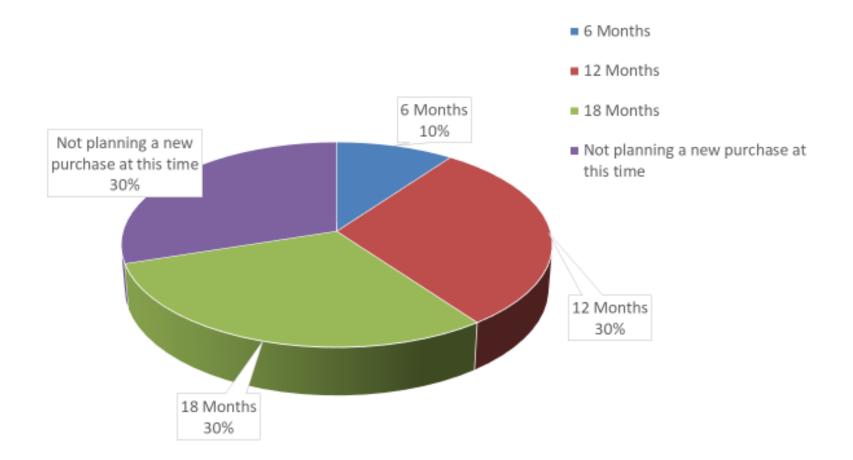
"100%. Allowed us to drill down deeply into each vendor. <u>It's</u> <u>a must have!"</u>

"It was great to learn about the various products and also speak with other family offices about similar pain points and how they have solved them." "Yes, because we were able to see the interface and its features to determine which options would be a potential fit for our family office."

"yes, got to see technology I either didn't know existed or wasn't seeking a solution for."

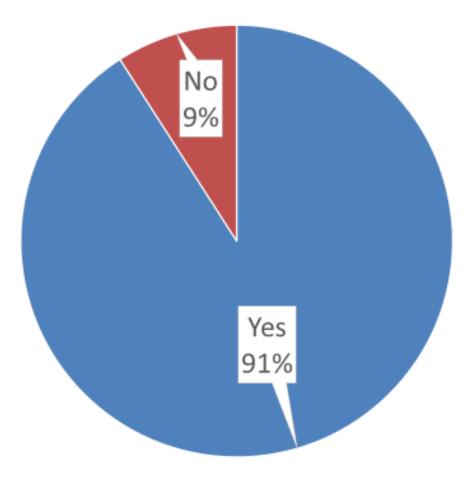


2024 FOX Technology Showcase - PLANS FOR NEW TECHNOLOGY IMPLEMENTATIONS





2024 FOX Technology Showcase - DO YOU INTEND TO FOLLOW UP WITH PRESENTING VENDORS?







2025 FOX Technology Showcase - NASHVILLE – SEPTEMBER 9 thru 11

Risk Management Summit

October 9-10, 2024 Virtual

Register at: familyoffice.com/RMS24



Family Office Design Workshop

November 18-21, 2024 | Virtual

Register at: familyoffice.com/FODW24



ROEF ACADEMY

2025 Cohort Starts Jan. 27 in Miami

Register at: familyoffice.com/ROEF25

Upcoming Events	
Risk Management Summit Virtual	Oct. 9 – 10
Rising Gen at the Family Forum Atlanta, GA	Oct. 27 – 28
Family Forum Atlanta, GA	Oct. 28 – 30
Member Webcast: The Why, What, and How of Family Governance	Nov. 6
Technology Resource Partner Focus Group – TIFIN Give	Nov. 7
Member Webcast: Overlooked and Misunderstood: Common Tax and Estate Pitfalls	Nov. 13
Member Webcast: Overlooked and Misunderstood: Common Tax and Estate Pitfalls Family Office Design Workshop Virtual	Nov. 13 Nov. 18 – 21
Family Office Design Workshop Virtual	Nov. 18 – 21
Family Office Design Workshop Virtual 2025 ROEF Academy Amsterdam, Miami, & Virtual Modules	Nov. 18 – 21 Starts Jan. 27

To learn more about our upcoming events, or to register, please visit familyoffice.com/learning-programs



FOX Community Builder Award

The purpose of the award is to recognize members of the FOX community who have distinguished themselves through extraordinary achievements in business, the professions, civic engagement, and is a member or former member known to FOX.

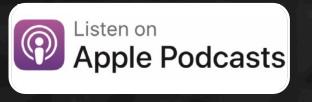


The nomination window is now open — please recommend your qualified candidate(s) today. The winners (1 Advisor and 1 Family Office Executive) will be announced at the FOX Family Forum on October 28-30 in Atlanta.



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